

**Present:** Councillor Ric Metcalfe (*in the Chair*),  
Councillor Donald Nannestad, Councillor Chris Burke,  
Councillor Bob Bushell, Councillor Rosanne Kirk and  
Councillor Neil Murray

**Apologies for Absence:** None.

**13. Confirmation of Minutes - 28 May 2019**

RESOLVED that the minutes of the meeting held on 28 May 2019 be confirmed.

**14. Declarations of Interest**

No declarations of interest were received.

**15. New Strategic Performance Measure Set**

Purpose of Report

To present the Executive with the new strategic performance measure set for information and final approval in advance of quarter one 2019/20 performance reporting commencing on 1 July 2019.

**Decision**

That the proposed new strategic performance measure set and allocated targets, in advance of quarter one 2019/20 performance commencing on 1 July 2019, be approved.

Alternative Options Considered

None.

Reason for Decision

The current performance management system which provided information for the corporate reports to Corporate Management Team and elected members was unlikely to be supported in the near future by the software suppliers and by the Council's internal IT system. Work had therefore been undertaken to develop a new in-house performance system. As part of this development, officers from the Policy Team had been working with service managers, assistant directors and directors to review the existing measure set which would help to ensure that performance measures included in this set continued to be the right measures to report moving forwards. All measures within the new strategic measure set had both high and low targets allocated to them, with the exception of those considered to be volumetric.

Appendices A to C showed the new set of strategic performance measures with targets split by directorate and by quarterly or annual collection. All corporate measures would continue to be collected, however, the presentation of these measures would change as a result of being reported through a new system.

The new measure set was formed of 68 targeted measures, 17 volumetric measures and six corporate measures.

The Performance Scrutiny Committee had considered this report at its meeting on 5 June 2019.

Councillor Ric Metcalfe commented that performance monitoring and the measures and targets associated with it was becoming more and more sophisticated and welcomed this piece of work.

## **16. Lincoln Intervention Team - Year 2 Funding**

### Purpose of Report

To provide the Executive with information relating to the Lincoln Intervention Team, their achievements and work to date and to seek approval for year two funding.

### **Decision**

That the Executive:

- (1) Notes the performance of the team in the first six to nine months of operation.
- (2) Approves the allocation of £65,000 as match funding to enable the project to continue through to December 2020.

### Alternative Options Considered and Rejected

None.

### Reason for Decision

The Lincoln Intervention Team was launched in October 2018 and currently had funding until December 2019, funded by a range of partners including the Police and Crime Commissioner, Lincoln BIG and the City Council. The team was working to reduce on-street Anti-Social Behaviour by holistically working with individuals to deal with the root cause of their behaviour and comprised of an Anti-Social Behaviour Outreach Officer, Mental Health Nurse Outreach Officer, Addaction Outreach Officer and a Team Co-ordinator.

Achievements to date were noted as follows:

- the team had worked with 103 different individuals since the start of the project in October 2018 and had logged in excess of 614 actions on the case management system;
- 29 individuals had received in depth support for substance misuse and five had entered treatment where previously they were not engaging with services;
- 39 individuals had received in depth support for mental health related issues and 14 had engaged in a support plan or entered treatment;
- the team had issued 40 written warnings about behaviour or substance misuse, ten legal notices, completed four prosecutions and obtained one Criminal Behaviour Order;

- the team was working on a city centre injunction against persons unknown to provide additional powers to both the City Council and the Police when dealing with substance misuse in the city;
- the team had assisted Legal Services Officers with the service of notices to remove encampments from City Council land;
- the team was assisting Lincolnshire Police to support vulnerable victims of county lines hate crime across the city.

The current staffing structure was set out in paragraph five of the report. Funding for the team for year two was proposed as follows:

- £65,000 from the City of Lincoln Council;
- £10,000 from Lincoln BIG;
- £50,000 from the Police and Crime Commissioner.

Paragraph seven of the report set out how this funding would be allocated to the different roles associated with the team.

Discussion ensued on the significant physical and mental health problems associated with those people who found themselves in need of the support of the Intervention Team. With this in mind, clarity was requested over any contribution from the Clinical Commissioning Group for West Lincolnshire, or any other health organisations. It was reported that a request for the same contribution as the previous year, which totalled £5,000, had been made. If that funding came through it would be allocated towards backfill arrangements, although this had yet to be confirmed.

Nottingham was cited as an example where the services of street nurses, street general practitioners and street dentists had been allocated as part of a similar Intervention Team arrangement to help address immediate primary health care needs and keep people engaged with health services, counteracting potential longer term health problems. It was noted that a person classified as homeless in Lincoln could only currently register with a general practitioner for 28 days, which provided a limit on and inconsistency to their access to care. Members agreed, therefore, that the health community in Lincolnshire should provide a financial contribution to this important project.

A suggestion was made that this matter be highlighted through the Health Scrutiny Committee for Lincolnshire which, as a body, could be asked to make a specific request of commissioning bodies to provide a funding contribution towards the Intervention Team.

The Strategic Director of Communities and Environment provided an assurance to the Executive that conversations with the health community in respect of a funding contribution would continue. He made the point that in many cases it was necessary to demonstrate the impact funding could make to an issue before attracting further financial contributions. The success of the Intervention Team was becoming apparent and it was in a position where its positive impact could be demonstrated. The Strategic Director agreed to make contact with the Health Scrutiny Committee for Lincolnshire, as suggested.

Councillor Metcalfe, on behalf of the Executive, placed on record his thanks and appreciation to the excellent work of the Intervention Team to date.

## 17. Lincoln High Street Character Appraisal

### Purpose of Report

To present the Lincoln High Street Character Appraisal to the Executive and seek approval to use the document as planning guidance.

### **Decision**

That use of the Lincoln High Street Character Appraisal document as planning guidance be approved.

### Alternative Options Considered and Rejected

None.

### Reason for Decision

There were eleven conservation areas within the City Council's administrative boundary and in order to achieve the successful management of these, the conservation areas should be periodically assessed in terms of their special character and appearance.

Each conservation area was unique and differed in type and style of the urban landscape within it. In considering how to approach the first appraisal associated with the assessment process, it was felt that the high street was an appropriate place to commence due to its significance and importance as the principal commercial zone within the city.

The appraisal outlined what was important within the designated area and why it was of special interest or significance. This provided valuable information which could be taken into account when submitting and considering planning applications. The document would also assist with identifying challenges and opportunities within this area of the high street and inform what proposals and development should come forward in the interests of the proper planning of the area.

A copy of the proposed Lincoln High Street Character Appraisal was appended to the report. It was noted that this document did not replace the current conservation area designations or create a new conservation area, however, it represented a supplementary document which provided valuable context as to the reason why those areas had been designated conservation areas in the first instance as well as provide an important character assessment of Lincoln's high street.

The Lincoln High Street Character Appraisal document had been considered by the Planning Committee at its meeting on 5 December 2018 and, whilst the Committee was supportive, it was considered that other areas beyond this initial zone were of equal importance and warranted assessment in the same way. Officers had therefore prepared a plan of subsequent appraisal zones, as appended to the report.

Councillor Ric Metcalfe welcomed this hugely important document, which he said would provide further protection in conserving Lincoln's historic character, ensuring that it remained an attractive place to live and visit. The high street, being the main route through the city centre, was an obvious place to commence this piece of work.

Councillor Neil Murray reiterated the importance of this document and said that it would provide the Council's Planning Officers and its Planning Committee with even more ammunition to resist some applications received in some areas which were not always in keeping with the character of historic Lincoln.

Councillor Burke welcomed reference within the document to open and green spaces. He also highlighted that retail premises had previously dominated certain areas, with very little consideration given to the historic area where they were located.

Councillor Nannestad echoed the comments regarding green spaces, making the point that there were very few trees within the city centre.

Councillor Metcalfe highlighted that this document was not seeking to prevent change in the city, but sought to ensure that any change and associated design should be sympathetic to the historic and distinctive nature of the city. He cited the Cornhill and the works at the Sincil Street area as an excellent example of what could be achieved in this respect.

The Strategic Director, made reference to the City Council's Public Realm Strategy, which covered the City's green spaces as well as 'blue spaces' such as the Brayford Pool and the River Witham. It was agreed that an update on the implementation of the Public Realm Strategy would be presented to the Executive in due course.

## **18. Exclusion of the Press and Public**

RESOLVED that the press and public be excluded from the meeting during consideration of the following items of business because it was likely that if members of the public were present there would be a disclosure to them of 'exempt information' as defined by Section 100I and Schedule 12A to the Local Government Act 1972.

These items were considered in private as they were likely to disclose exempt information, as defined in Schedule 12A of the Local Government Act 1972. No representations had been received in relation to the proposal to consider these items in private.

## **19. Local Agreement - On Call Rota for Tactical Commanders**

### Purpose of Report

To seek approval to implement a tactical command 'on call' rota.

### **Decision**

That the local agreement regarding the implementation of a tactical command 'on call' rota be approved.

Alternative Options Considered and Rejected

None.

Reason for Decision

The reason for this decision was set out in the report.

**20. Fixed Term Contract: Community Services Manager**

Purpose of Report

To approve the funding of a fixed term contract post to backfill for the Community Services Manager whilst the current post holder undertook specific projects relating to front line services covering waste, recycling, street cleansing and grounds maintenance.

**Decision**

That the recommendations contained within the report be approved.

Alternative Options Considered and Rejected

None.

Reason for Decision

The reason for this decision was set out in the report.